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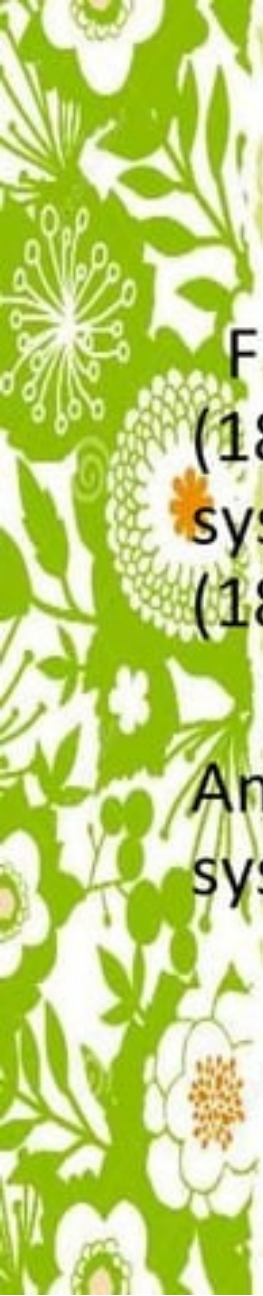
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Theory and Practice of Public Administration



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PA Justifying Itself to the Larger Community

French Magistrate Alexander Tocqueville (1831)- The study of the American panel system. He wrote: Democracy in America (1835 & 1840)

Emphasis on the inner workings of American democracy and its viability of its system of government.


In 1831, Alexis de Tocqueville, a young French aristocrat visiting the United States, saw a new phenomenon in America. In *Democracy in America*, the book that emerged from his experiences, he described it, with a word he coined, as “individualism.” He was struck by Americans’ individualism because of the contrast to Europe, where “Our fathers only knew about egoism.”





Jacksonian Democracy

- President Andrew Jackson democratization of jobs in the civil service, open to all segments of society.
- Public employment was awarded to citizens on the basis of their political loyalties.
- In 1881 Charles Guiteau failed to secure an appointment for a consulship in Paris and assassinated President James Garfield.



Emergence of the Progressive Movement

The progressive movement led to the professionalization of the civil service with the passage of the Pendleton Act of 1883 ---the institution of the merit system in the civil service.



Woodrow Wilson (1887)


Classical PA

- In his famous essay – “The Study of Administration” the separation of politics from administration and developing a science of administrative practices.
- Politics /administration dichotomy



Paradigm 1: The Politics/Administration Dichotomy 1900-1926

- Goodnow: politics has to do with policies or expressions of the will while administration has to do with the execution of these policies.
- Locus: PA should center in the government bureaucracy
- PA was a significant clear field of political science
- Analytical territory between PA and PS –emphasis organizational theory, budgeting and personnel



Paradigm 2: The Principles of Administration (1927-1937)

Willoughby –claim that certain principles of PA are there, that they could be discovered and that administrators would be expert in their work if they learned how to apply these principles.

* The Challenge 1938-1950: Chester Barnard
“The Functions of the Executive”

Politics and administration could never be dichotomized.

Thank you everyone for watching
and listening